Request for Proposal (RFP)

For: Consultant for UK-Brunei Higher Education Teaching and Learning Partnership Project

Date: 1 October 2021

1 Overview of the British Council

1.1. The British Council is the UK’s international organisation for cultural relations and educational opportunities. We create friendly knowledge and understanding between the people of the UK and other countries. We do this by making a positive contribution to the UK and the countries we work with – changing lives by creating opportunities, building connections, and engendering trust.

1.2 We work with over 100 countries across the world in the fields of arts and culture, English language, education, and civil society. Last year we reached over 80 million people directly and 791 million people overall including online broadcasts and publications. Founded in 1934, we are a UK charity governed by Royal Charter and a UK public body. Further information can be viewed at www.britishcouncil.org.

2 Introduction and Background to the Project

2.1 The UK-Brunei Higher Education Teaching and Learning Partnership Project is funded by the Foreign Commonwealth and Development Office through ASEAN Dialogue Partner Grant that aims to enable Brunei-UK higher education collaboration, enhance internationalisation, and strengthen institutional partnerships through sharing knowledge and principles of good practice.

2.2 This Project is part of Going Global Partnerships and will support Brunei universities in strengthening their internationalisation strategy, offer opportunities to engage and collaborate with UK universities to develop academic partnerships. Although the British Council has limited presence in Brunei, we have a strong background and experiences in delivering higher education partnership programmes in 7 countries across East Asia (China, Indonesia, Malaysia, Philippines, Thailand, Vietnam and Singapore) which can be shared and exchanged.

2.3 The UK-Brunei Higher Education Teaching and Learning Partnership will consist of three main components which include 1) a landscape and needs analysis of Brunei higher education 2) two-day virtual workshop and 3) Seed Grant.
2.4 The British Council requires a consultant to conduct a landscape and needs analysis of the Brunei higher education teaching and learning which will involve Ministry of Education and Brunei universities to understand their goals and develop workshop that will support them in strengthening their internationalisation strategy and academic partnership with UK on specific subjects aligning to SDG. The consultant will also deliver the two-day virtual workshop for both UK and Brunei universities. The workshop will support Brunei universities in strengthening their internationalisation strategy and academic partnership on specific subjects aligning to SDG such as but not limited to the development of trans-national education (TNE) or joint or double/dual degree programmes, credit sharing programme (aligned to Turing). By the end of the workshop, it is expected that Brunei universities will be able to develop strategic plans for academic partnerships and engagement with participating UK universities.

After the workshop, the British Council will open call for up to two Seed Grants for Brunei and UK universities that attended the workshop to jointly apply and realise the strategic plans if not all but partially that will lead to the outcome of strengthening internationalisation strategy and academic partnership.

2.5 The consultant is expected to have experience and specialism on internationalisation and teaching and learning at higher education institutions. The consultant will be working with British Council higher education team in East Asia.

3 Tender Conditions and Contractual Requirements

This section of the RFP sets out the British Council’s contracting requirements, general policy requirements, and the general tender conditions relating to this procurement process (“Procurement Process”).

3.1 Contracting requirements

3.1.1 Contracting authority: the British Council which includes any other companies and organisations that are controlled by the British Council from time to time (see: www.britishcouncil.org/organisation/structure/status).

3.1.2 Delivery location for goods and/or services: the British Council offices for the British Council East Asia region, covering our work at 12 countries and territories in the region.

3.1.3 Duration: The Contract awarded will be for a duration of three months with an option for an extension for up to an additional 30 days.
3.1.4 **Contractual terms:** As set out at Annex 1(Terms and Conditions of Contract)] (“Contract”). By submitting a Proposal, you are agreeing to be bound by the terms of this RFP and the Contract without further negotiation or amendment. Once the Contract is awarded, there will be no changes allowed to the Contract (except in accordance with the provisions of the Contract). Any clarification questions in relation to any aspect of this Procurement Process and the associated documentation should be submitted in accordance with the process set out in paragraph 12 (Clarification Requests). Only changes which relate to the correction of ambiguity or manifest error in relation to the terms of the Contract will be considered and, if necessary, the British Council may, when issuing its response to clarification questions, reissue Annex [1] to reflect such changes. Any proposed amendments received from a potential supplier as part of its Proposal shall entitle the British Council to reject that Proposal and to disqualify that potential supplier from this Procurement Process.

3.2 **General Policy Requirements**

3.2.1 By submitting a Proposal, you confirm that you will, and that you will ensure that any consortium members and/or subcontractors will, comply with all applicable laws, codes of practice, statutory guidance, and applicable British Council policies relevant to the goods and/or services being supplied. All relevant British Council policies that suppliers are expected to comply with can be found on the British Council website (https://www.britishcouncil.org/organisation/transparency/policies).

3.3 **General tender conditions (“Tender Conditions”)**

3.3.1 **Application of these Proposal Conditions** – In participating in this Procurement Process and/or by submitting a Proposal it will be implied that you accept and will be bound by all the provisions of this RFP and its Annexes. Accordingly, Proposals should be made on the basis of and strictly in accordance with the requirements of this RFP.

3.3.2 **Third party verifications** – Your Proposal is submitted on the basis that you consent to the British Council carrying out all necessary actions to verify the information that you have provided, and the analysis of your Proposal being undertaken by one or more third parties commissioned by the British Council for such purposes.

3.3.3 **Information provided to potential suppliers** – Information that is supplied as part of this Procurement Process is supplied in good faith. The information contained in the RFP and the supporting documents and in any related written or oral communication is believed to be correct at the time of issue. No liability (save for fraudulent misrepresentation) is accepted for its accuracy, adequacy or completeness and no warranty is given as such.

3.3.4 **Potential suppliers to make their own enquires** – You are responsible for analysing and reviewing all information provided to you as part of this Procurement Process and for forming your
own opinions and seeking advice as you consider appropriate. The clarification process set out in paragraph 12 should be used for any queries in relation to this Procurement Process.

3.3.5 Amendments to the RFP – At any time prior to the Response Deadline, the British Council may amend the RFP and if appropriate, the Response Deadline shall, at the discretion of the British Council, be extended.

3.3.6 Compliance of Proposal – Any goods and/or services offered should be on the basis of and strictly in accordance with the RFP (including, without limitation, any specification of the British Council’s requirements, these Proposal Conditions and the Contract) and all other documents and any clarifications or updates issued by the British Council as part of this Procurement Process.

3.3.7 Compliance with the terms of the Contract – The successful supplier must comply with the Contract as set out in Annex [1] without any amendment (save as described in paragraph 3.1.4).

3.3.8 Format of Proposal – Proposals must comprise the relevant documents as detailed by the British Council in Annex [2] (Supplier Proposal) completed in accordance with relevant all instructions. Any documents requested by the British Council must be completed in full. It is important that you read the RFP carefully before completing and submitting your Proposal.

3.3.9 Modifications to Proposals once submitted – You may modify your Proposal prior to the Response Deadline by giving written notice to the British Council. Any modification should be clear and submitted as a completely new Proposal in accordance with Annex [2] (Supplier Proposal) and these Proposal Conditions.

3.3.10 Disqualification – If you breach these Proposal Conditions, if there are any errors, omissions or material adverse changes relating to any information supplied by you at any stage in this Procurement Process, if any other circumstances set out in this RFP, and/or in any supporting documents, entitling the British Council to reject a Proposal apply and/or if you or your appointed advisers attempt:

- to inappropriately influence this Procurement Process or fix or set the price for goods or services;
- to enter into an arrangement with any other party that such party shall refrain from submitting a Proposal;
- to enter into any arrangement with any other party (other than another party that forms part of your consortium bid or is your proposed sub-contractor) as to the prices submitted;
- to collude in any other way;
- to engage in direct or indirect bribery or canvassing by you or your appointed advisers in relation to this Procurement Process; or
• to obtain information from any of the employees, agents or advisors of the British Council concerning this Procurement Process (other than as set out in these Proposal Conditions) or from another potential supplier or another Proposal,

The British Council shall be entitled to reject your Proposal in full and to disqualify you from this Procurement Process. Subject to paragraph 3.3.1 below, by participating in this Procurement Process you accept that the British Council shall have no liability to a disqualified potential supplier in these circumstances.

3.3.11 Proposal costs – You are responsible for obtaining all information necessary for preparation of your Proposal and for all costs and expenses incurred in preparation of the Proposal. Subject paragraph 3.3.15, you accept by your participation in this Procurement Process, including without limitation the submission of a Proposal, that you will not be entitled to claim from the British Council any costs, expenses or liabilities that you may incur in submitting a Proposal irrespective of whether or not your Proposal is successful.

3.3.12 Rights to cancel or vary this Procurement Process – Nothing in this Procurement Process will bind the British Council to enter into any contractual or other arrangement with you or any other potential supplier. It is intended that the remainder of this Procurement Process will take place in accordance with the provisions of this RFP, but the British Council reserves the right to terminate, amend or vary (to include, without limitation, in relation to any timescales or deadlines) this Procurement Process by notice in writing. Subject to paragraph 3.3.15, the British will have no liability for any losses, costs or expenses you incur as a result of such actions.

3.3.13 Consortium Members and sub-contractors – It is your responsibility to ensure that any staff, consortium members, sub-contractors and advisers abide by these Proposal Conditions and the requirements of this RFP.

3.3.14 Liability – Nothing in these Proposal Conditions is intended to exclude or limit the liability of the British Council in relation to fraud or in other circumstances where the British Council’s liability may not be limited under any applicable law.

4 Confidentiality and Information Governance

4.1 All information supplied to you by the British Council, including this RFP and all other documents relating to this Procurement Process, either in writing or orally, must be treated in confidence and not disclosed to any third party (save to your professional advisers, consortium members and/or subcontractors strictly for the purposes only of helping you to participate in this Procurement Process and/or prepare your Proposal) unless the information is already in the public domain or is required to be disclosed under any applicable laws.
4.2 You shall not disclose, copy or reproduce any of the information supplied to you as part of this Procurement Process other than for the purposes of preparing and submitting a Proposal. There must be no publicity by you regarding the Procurement Process or the future award of any contract unless the British Council has given express written consent to the relevant communication.

4.3 The British Council reserves the right to disclose all documents relating to this Procurement Process, including without limitation your Proposal, to any employee, third party agent, adviser or other third party involved in the Procurement Process in support of, and/or in collaboration with, the British Council. The British Council further reserves the right to publish the Contract once awarded and/or disclose information in connection with supplier performance under the Contract in accordance with any public sector transparency policies (as referred to below). By participating in this Procurement Process, you agree to such disclosure and/or publication by the British Council in accordance with such rights reserved by it under this paragraph.


4.5 You should be aware of the British Council’s obligations and responsibilities under the Disclosure Obligations to disclose information held by the British Council. Information provided by you in connection with this Procurement Process, or with any contract that may be awarded as a result of this exercise, may therefore have to be disclosed by the British Council under the Disclosure Obligations, unless the British Council decides that one of the statutory exemptions under the FOIA or the EIR applies.

5 Proposal Validity

5.1 Your Proposal must remain open for acceptance by the British Council for a period of 60 days from the Response Deadline. A Proposal not valid for this period may be rejected by the British Council.

6 Payment and Invoicing

6.1 The British Council will pay correctly addressed and undisputed invoices within 30 days in accordance with the requirements of the Contract. Suppliers to the British Council must ensure comparable payment provisions apply to the payment of their sub-contractors and the sub-contractors of their sub-contractors. General requirements for an invoice for the British Council include:

- A description of the good/services supplied is included.
- The British Council Purchase Order number is included.
• It is sent electronically via email in PDF format to UK-BruneiPartnership@britishcouncil.org or by post to:
  The British Council Malaysia
  Attn. Yen Sim Kuek
  Ground Floor, West Block, Wisma Golden Eagle Realty 142C,
  Jalan Ampang, 50450
  Kuala Lumpur, Malaysia

7 Specification
7.1 The British Council is currently looking to support higher education partnership in teaching and learning for Brunei and UK universities.

7.2 The Consultant is expected to deliver services to the British Council, as per below:

<table>
<thead>
<tr>
<th>Task</th>
<th>Details</th>
<th>Date and mode of delivery</th>
</tr>
</thead>
</table>
| 1. Landscape and needs analysis           | The Consultant will conduct a landscape and needs analysis on Brunei higher education teaching and learning focusing on internationalisation and academic partnership. Topics that can cover but not limited to.  
  • Business models and development        | Submitted by 31 January 2022  
  • Quality assurance                      | Conduct the analysis remotely via call, email and Microsoft Teams  
  • Academic development                    |                                           |
|                                           | The need analysis will:                                                                                                               |                                            |
|                                           | • Identify key achievements                                                            |                                            |
|                                           | • Identify key drivers/barriers to success or gaps that can be addressed by Brunei Universities                                         |                                            |
|                                           | • Advise on scope and nature of partnerships with UK universities that would lead to academic partnership and maximise opportunities for Brunei universities |                                            |
| 2. Workshop content and materials development | Using the findings from the landscape and needs analysis, the Consultant is to develop workshop programme, content and materials that will support the objectives of the project. |                                            |
3. Virtual Workshop Delivery

| Two days (5-hour per day) virtual workshop for UK and Brunei universities covering areas identified in the landscape and needs analysis that would help support Brunei universities in strengthening their internationalisation strategy and academic partnership on specific subjects aligning to SDG and facilitate the establishment of UK-Brunei Universities Higher Education Partnership on the areas identified through planning and review resulted in strategic plans for academic partnerships and engagement with UK universities. | Workshop Delivery held on 21-22 February 2022 Conduct remotely via call, email and Microsoft Teams |

7.3 Specific Outputs

1. Landscape and needs analysis report
2. Workshop content and delivery
3. Completion Report by 10 March 2022 – report on the delivery and completion of the consultancy work including activities undertaken, accomplishments, participants’ feedback and recommendations.

7.4 The following qualifications will be required from the Consultant:

- Have a minimum of 7-10 years of experience on higher education internationalisation and academic partnership, with prior experiences in conducting trainings and workshops
- Have proven track record of conducting similar studies in East Asian/ASEAN and other countries
- Have prior experiences in working in Higher Education sector with experience in international higher education policy analysis, and/or developing strategic support offered to universities and governments internationally.
- Have experience working with Ministries and universities
- Awareness in nature of partnerships with UK universities and the UK’s strength and weaknesses
- Availability to provide regular updates via call, email and Microsoft Teams

8 Mandatory Requirements / Constraints

8.1 As part of your Proposal, you must confirm that you meet the mandatory requirements / constraints, if any, as set out in the British Council’s specification forming part of this RFP. Failure to comply with any mandatory requirements or constraints shall entitle the British Council to reject a Proposal.

8.2 Project Budgets
8.2.1 Consultancy fee – This will be paid by the British Council of a maximum £10,000 (VAT inclusive), in full upon receipt of invoice. The invoice should be submitted alongside the Final Report on 10 March 2022.

8.3 Supporting documents

8.3.1 Upon being successfully selected, the Supplier must submit the following supplemental documents for further processing: 1) Signed acknowledgement of British Council’s Data Protection Code for Partners and Suppliers, 2) Company registration document, 3) VAT registration document (if any), 4) Bank account certificate, and 5) Bank details form. All supporting documents must be submitted by 23 November 2021.

9 Key background documents

10.1 Further relevant background documents / information may be provided to potential suppliers as set out below, as an Annex to this RFP and/or by way of the issue of additional documents / links to additional information / documents. Where no such information / documents are provided, this Section of the RFP will not apply.

10 Timescales

11.1 Subject to any changes notified to potential suppliers by the British Council in accordance with the Proposal Conditions, the intended timescales applicable to this Procurement Process are:

<table>
<thead>
<tr>
<th>Activity</th>
<th>Date / time</th>
</tr>
</thead>
<tbody>
<tr>
<td>RFP Issued to bidding suppliers</td>
<td>1 October 2021</td>
</tr>
<tr>
<td>Deadline for clarification questions (Clarification Deadline)</td>
<td>25 October 2021</td>
</tr>
<tr>
<td>British Council to respond to clarification questions</td>
<td>2 November 2021</td>
</tr>
<tr>
<td>Deadline for submission of proposals by potential suppliers (Response Deadline)</td>
<td>16 November 2021</td>
</tr>
<tr>
<td>Final Decision</td>
<td>22 November 2021</td>
</tr>
<tr>
<td>Contract concluded with winning supplier including the submission of supplemental documents</td>
<td>23-25 November 2021</td>
</tr>
<tr>
<td>Contract start date</td>
<td>26 November 2021</td>
</tr>
</tbody>
</table>

11 Instructions for Responding

12.1 The documents that must be submitted to form your Proposal are listed at Part [2] (Submission Checklist) of Annex [2] (Supplier Proposal) to this RFP. All documents required as part of your
Proposal should be submitted to UK-BruneiPartnership@britishcouncil.org by the Response Deadline, as set out in the Timescales section of this RFP.

12.2 The following requirements should be complied with when submitting your response to this RFP:

- Please ensure that you send your submission in good time to prevent issues with technology – late tender responses may be rejected by the British Council.
- Do not submit any additional supporting documentation with your RFP response except where specifically requested to do so as part of this RFP. PDF, JPG, PPT, Word and Excel formats can be used for any additional supporting documentation (other formats should not be used without the prior written approval of the British Council).
- All attachments/supporting documentation should be provided separately to your main Proposal document, clearly labelled and cross-referenced to the Proposal as relevant.
- If you submit a generic policy / document you must indicate the page and paragraph reference that is relevant to a particular part of your Proposal.
- Unless otherwise stated as part of this RFP or its Annexes, all tender responses should be in the format of the relevant British Council requirement with your response to that requirement inserted underneath.
- Where supporting evidence is requested as ‘or equivalent’ you must demonstrate such equivalence as part of your Proposal.
- Any deliberate alteration of a British Council requirement as part of your Proposal will invalidate your Proposal to that requirement and for evaluation purposes you shall be deemed not to have responded to that particular requirement.
- Responses should be concise, unambiguous, and should directly address the requirement stated.

Your Proposal to the RFP requirements and pricing will be incorporated into the Contract, as appropriate.

12 Clarification Requests

12.1 All clarification requests should be submitted to UK-BruneiPartnership@britishcouncil.org by the Clarification Deadline, as set out in the Timescales section of this RFP. The British Council is under no obligation to respond to clarification requests received after the Clarification Deadline.

12.2 Any clarification requests should clearly reference the appropriate paragraph in the RFP documentation and, to the extent possible, should be aggregated rather than sent individually.

12.3 The British Council reserves the right to issue any clarification request made by you, and the response, to all potential suppliers unless you expressly require it to be kept confidential at the time the request is made. If the British Council considers the contents of the request not to be confidential,
it will inform you and you will have the opportunity to withdraw the clarification query prior to the
British Council responding to all potential suppliers.

24 The British Council may at any time request further information from potential suppliers to
verify or clarify any aspects of their tender response or other information they may have provided.
Should you not provide supplementary information or clarifications to the British Council by any
deadline notified to you, your tender response may be rejected in full and you may be disqualified
from this Procurement Process.

13 Evaluation Criteria

13.1 You will have your tender response evaluated as set out below:

Stage 1: Proposals will be checked to ensure that they have been completed correctly and all
necessary information has been provided. Responses correctly completed with all relevant information
being provided and all mandatory requirements as outlined in Section 8 met will proceed to Stage 2.
Any Proposal not correctly completed in accordance with the requirements of this RFP and/or
containing omissions may be rejected at this point. Where a Proposal is rejected at this point it will
automatically be disqualified and will not be further evaluated.

Stage 2: If a bidder succeeds in passing Stages 1 of the evaluation, then it will have its Proposal
evaluated in accordance with the evaluation methodology set out below.

13.2 Award Criteria – Responses from potential suppliers will be assessed to determine the most
economically advantages proposal using the following criteria and weightings and will be assessed
entirely on your response submitted:

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Weighting</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Value</td>
<td>10%</td>
</tr>
<tr>
<td>Quality</td>
<td>30%</td>
</tr>
<tr>
<td>Methodology and Approach</td>
<td>45%</td>
</tr>
<tr>
<td>Commercial – Pricing approach</td>
<td>15%</td>
</tr>
</tbody>
</table>

13.3 Scoring Model – Proposals will be subject to an initial review at the start of Stage 2 of the
evaluation process. Any Proposals not meeting mandatory requirements or constraints (if any) will be
rejected in full at this point and will not be assessed or scored further. Proposals not so rejected will
be British Council RFP – Revised Jan 2021 12 scored by an evaluation panel appointed by the British
Council for all criteria other than Commercial using the following scoring model:

<table>
<thead>
<tr>
<th>Points</th>
<th>Interpretation</th>
</tr>
</thead>
</table>

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11
<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td><strong>Excellent</strong> – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas evidence requested in the level of detail requested. This, therefore, is a detailed excellent response that meets all aspects of the requirement leaving no ambiguity as to whether the bidder can meet the requirement.</td>
</tr>
<tr>
<td>7</td>
<td><strong>Good</strong> – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas evidence requested but contains some trivial omissions in relation to the level of detail requested in terms of either the response or the evidence. This, therefore, is a good response that meets all aspects of the requirement with only a trivial level ambiguity due the bidders failure to provide all information at the level of detail requested.</td>
</tr>
<tr>
<td>5</td>
<td><strong>Adequate</strong> – Overall the response demonstrates that the bidder meets all areas of the requirement, but not all of the areas of evidence requested have been provided. This, therefore, is an adequate response, but with some limited ambiguity as to whether the bidder can meet the requirement due to the bidder’s failure to provide all of the evidence requested.</td>
</tr>
<tr>
<td>3</td>
<td><strong>Poor</strong> – The response does not demonstrate that the bidder meets the requirement in one or more areas. This, therefore, is a poor response with significant ambiguity as to whether the bidder can meet the requirement due to the failure by the bidder to show that it meets one or more areas of the requirement.</td>
</tr>
<tr>
<td>0</td>
<td><strong>Unacceptable</strong> – The response is non-compliant with the requirements of the RFP and/or no response has been provided.</td>
</tr>
</tbody>
</table>

13.4 **Commercial Evaluation** – Your “Overall Price” (as calculated in accordance with requirements of Annex [3] (Pricing Approach) for the goods and/or services will be evaluated by the evaluation panel for the purposes of the commercial evaluation, further information on this approach may be available in Annex 3. In the event that any prices are expressed as being subject to any pricing assumptions, qualifications or indexation not provided for by the British Council as part of the pricing approach, the British Council may reject the full Proposal at this point. The British Council may also reject any Proposal where the Overall Price for the goods and/or services is considered by the British Council to be abnormally low following the relevant processes set out under the procurement rules. A maximum offer score of 10 will be awarded the Proposal offering the lowest “Overall Price”. Other Proposals will be awarded a mark by application of the following formula: (Lowest Overall Price/Overall Price being evaluated) x 10 (rounded to two decimal places) = commercial score.

13.5 **Moderation and application of weightings** – The evaluation panel appointed for this Procurement Process will meet to agree and moderate scores for each award criteria. Final scores in terms of a
percentage of the overall Proposal score will be obtained by applying the relevant weighting factors set out as part of the award criteria table above. The percentage scores for each award criteria will be amalgamated to give a percentage score out of 100.

13.6 The Winning Proposal(s) - The winning Proposal shall be the Proposal scoring the highest percentage score out of 100 when applying the above evaluation methodology, which is also supported by any required verification evidence (to include, without limitation, any updated information)] obtained by the Authority relating to any self-certification or other requirements referred to at any time in this Procurement Process.

List of Annexes forming part of this RFP (issued as separate documents):

Annex 1 – Terms and Conditions of Contract

Annex 2 – Supplier Response

Annex 3 – Pricing Approach